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SITE ARCHITECTURE

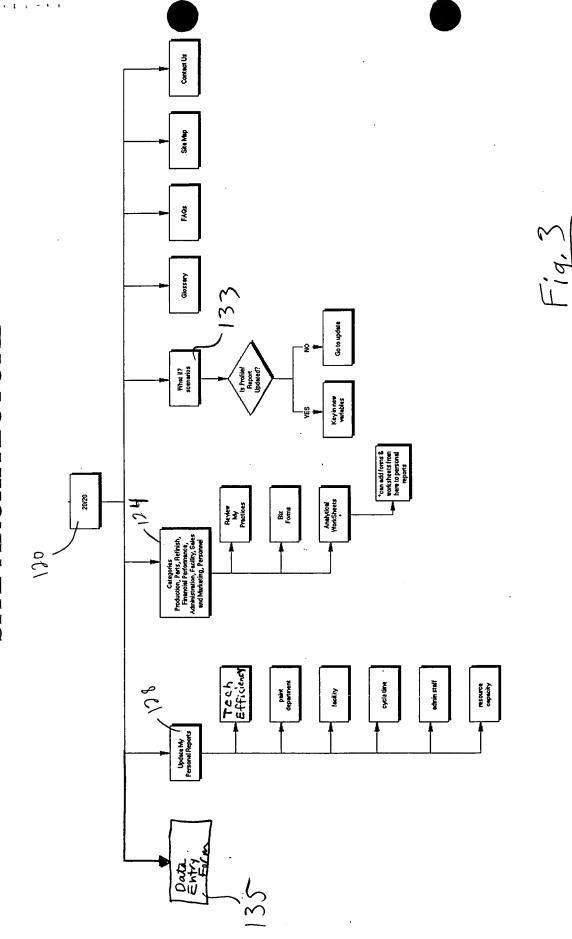


Fig.4

2020 Recap: Performance - Prior	rities - Pro	jections	BASF	/isionPLU
Performance ()00				1
Selected Key Performance Indicators	Your Shop	Ind Guides	Top 25%	
1 Total Sales \$ (Annualized)	\$1,340,000	N/A	N/A	
2 Total Gross Profit Percent	38.5%	40.0%	43.5%	Opportunity -
3 Production Proficiency	115%	135%	150%	Opportunity
4 Production Staffing Density (Main Shift)	2.3 : 1	2.0 : 1	1.7 : 1	SPP
5 Monthly Sales / Administrative Emp	\$23,500	\$35,000	\$45,000	Opportunity
6 Monthly Sales / Estimator	\$111,500	\$140,000	\$160,000	000
7 Paint Cost / Paint Hr Billed	\$6.50	\$7.00	\$6.00	777
8 Monthly Gallons Waste / Paint Tech	5	5	2	
9 Overall Customer Satisfaction Index	91.3%	90%	95.5%	
10 Gross Profit \$ per Tech Clock Hour	\$27.40	\$35.00	\$45.00	Opportunity
	<u> </u>			Opportunity
giorities / Joy			, 240	••
Business Areas & Priorities in Each	tara a		र्वास्त्रकृत	
Financial Measures				Tab 1
Financial Performance	CELET COMM	244		Tab 2
Sales & Marketing				Tab 3
Financial Performance Sales & Marketing Customer Satisfaction Index			248	Tab 4
Insurance Relations inc. Cycle Time			0.70	Tab 5
Administration - General				Tab 6
Administration - Parts			272	Tab 7
Administration - Parts Production - General Production - Refinish				Tab 8
Production - Refinish				Tab 9
Facility - Capacity, Equipment, Layout				Tab 10
Personnel inc. Pay Plans & Incentives				Tab 11
Projections 708		/	, 250	
Performance Factors		Sales	Gross Profit	GP\$ Improved
1 Current Performance (Annualized)		\$1,340,000	\$516,000	N/A
With 10% improvement in Production Profici	iency	\$1,470,000	\$540,000	\$24,000
Performance with One Additional Technician	n	\$1,500,000	\$550,000	\$34,000
With 10% improvement in Parts: Labor Ratio)	\$1,400,000	\$530,000	\$14,000
With 2% improvement in Labor Gross Profit		\$1,340,000	\$521,000	\$5,000
6 With 2% improvement in Parts Gross Profit		\$1,340,000	\$520,000	\$4,000
7 With 2% improvement in Materials Gross Pro	ofit	\$1,340,000	\$518,000	\$2,000
8 With Cumulative Impact of All Improvemen	its	\$1,600,000	\$640,000	\$124,000
Production Workforce Shift Profile	212			
Main Shift Only Main Shift plus	OT or Sat	Main Shift & 2nd Sh	nift Main Shift, 2	nd Shift & Sat

														7			·	
300 RO	Cust	Veh	Veh	Date	Reco	Record reason for	n for		of 'Proc	luction	Lost'	Date	Final	Lbr-Hrs	Lbr-Hrs	1	le Tm	lusi
*	Name	Drand	rear	Asgna	U-Asm	Asgnd D-Asm Frame	Metal	Prep	Paint K-Asm	K-Asm	lest	E COM	Amt \$	Sog	div by 5	Days	Profincy	3
						BASF Confid	Sonfider	ential										
						Note: F	orm sho	ws Vehic	ole Track	king Cha	rt comb	Note: Form shows Vehicle Tracking Chart combined with						
						Syce Syce	Ime M	easurer	ent (by	noting e.	ach day	Cycle I ime Measurement (by noting each day of delay)						
						and C	ycle Tin	e Analy	sis (by a	code to	r each t	and Cycle Time Analysis (by a code for each type of delay)	ay)					
Instructions	ions:				Codes	Codes for reasons for		delay:							Note additiona	litional		
	When car enters each step: "	each step	<u>.</u> .			P1 Parts Delayed		11 Ins Approval	pproval			Frame Dept			days of delay	telay		
	Each day, review all vehicles.	all vehicle	3S.		P2 Par	Parts Incorrect		I2 Ins S	Ins Supp Approval	roval		Metal Dept			in front of code.	of code.		
	If 5 hrs worked, note nothing.	ote nothin	ģ			Parts Damaged		13 Othe	r Ins		_	Paint Dept			Example:	.		ر ا الم
4. If no	If not, enter reason for delay.	in for dela	<u>></u>		P4 Par	Parts Fit					S4 Emp O	Emp Out			2P2 (2 days for	ays for	<u> </u>	15
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Sales & Marketing: Selling and Sou		
Note: This is the Sales & Marketing 'Sub-Pa	e ', the 1st of 11 Sub-_l N/A Weak Av	_
1 Customer 1st Impression of Your Facility	Detail Below	
Checklist and Action Planner Link	o Detail Below	
•) ,	
2 Customer 1st Impression of Employees Checklist and Action Planner Link	o Detail Below	
Checklist and Action Planner Link	o Detail Below	
3 2nd Impressions Checklist and Action Planner Lini	o Detail Below	
Checklist and Action Flamler	o Detail Below	
4 Sales Close % on Estimates Written Checklist and Action Planner Link	to Detail Below	
Checkist and Action Flather	o Botan Bolow	
5 Mariation Barrard & October and Before to		
5 Maximizing Repeat & Customer Referrals Checklist and Action Planner Lini	to Detail Below	
6 Maximizing Insurance DRP Business		
	to Unique BASF Cycle	Time Measurement Tools
	to Detail Below	
7 Maximizing Employee Referrals		
Checklist and Action Planner Lini	to Detail Below	
8 Maximizing Dealership & Fleet Referrals		
Checklist and Action Planner Lini	to Detail Below	
9 Maximizing 'Exposure' of Location		
Checklist and Action Planner Lini	to Detail Below	
10 Advertising & Marketing Promotion	to Datail Balani	
Checklist and Action Planner Line	to Detail Below	
11 Yellow Pages & Directories Checklist and Action Planner Lini	to Detail Below	

Fig.6

Sales & Marketing: Selling and Sources of Business

Note: This is a portion of the detail of the Sales & Marketing 'Sub-Page', the 1st of 11 Sub-pages Add to 90-Day One-Year N/A Weak Avg Strong Plan Plan 1 Customer 1st Impression of Your Facility Overall impression from street Signage General Appearance of Building Clear wide entrance Appearance of Parking Area Parking places available Parking places well marked Estimating area marked Appearance of Reception Area Clean Comfortable 2 Customer 1st Impression of Employees Ū Telephone Answering & Handling m **Prompt** Strong & Courteous Greeting N Consistent greeting by all Q Back-up answering responsibility Ŋ **Customer Service Representatives Consistently Courteous** N Consistently Professional Consistently Customer Focused Impression of sales representatives **Consistently Courteous** Consistently Professional Consistently Customer Focused 3 2nd Impressions Reception Area: Info on Display Steps in the Repair Process Refinish Warranty **Employee Training Certifications** Photos / Testimonials **Production Area**

Fig. 7

Neat & Clean 100% of time Employees in Uniforms Sales & Marketing: Selling and Sources of Business

Note: This is the same portion of the detail of the Sales & Marketing 'Sub-Page', completed Add to Add to 384 90-Day One-Year N/A Avg Strong Plan Plan 1 Customer 1st Impression of Your Facility From 1. above Overall impression from street Signage General Appearance of Building Clear wide entrance 380 Appearance of Parking Area Parking places available Parking places well marked Estimating area marked Appearance of Reception Area Clean Comfortable 47.47 2 Customer 1st Impression of Employees From 2. Above ₫ Telephone Answering & Handling **Prompt** Table 200 Strong & Courteous Greeting Consistent greeting by all ₫ Back-up answering responsibility N **Customer Service Representatives** īŲ **Consistently Courteous** Consistently Professional Consistently Customer Focused Impression of sales representatives **Consistently Courteous** Consistently Professional Consistently Customer Focused 3 2nd Impressions From 3. above Reception Area: Info on Display Steps in the Repair Process Refinish Warranty **Employee Training Certifications** Photos / Testimonials **Production Area** Neat & Clean 100% of time **Employees in Uniforms**

Fig. 8

Sales & Marketing: Selling and Sources of Business Note: This is the same Sales & Marketing 'Sub-Page', as it might appear completed Average Strong 1 Customer 1st Impression of Your Facility Checklist and Action Planner Link to Detail Below 2 Customer 1st Impression of Employees Checklist and Action Planner Link to Detail Below 3 2nd Impressions Checklist and Action Planner Link to Detail Below 4 Sales Close % on Estimates Written Checklist and Action Planner Link to Detail Below 5 Maximizing Repeat & Customer Referrals Checklist and Action Planner Link to Detail Below 6 Maximizing Insurance DRP Business ΠIJ Cycle Time Performance (CTP) Link to Unique BASF Cycle Time Measurement Tools ΠIJ Checklist and Action Planner Link to Detail Below 7 Maximizing Employee Referrals N Link to Detail Below Checklist and Action Planner W 8 Maximizing Dealership & Fleet Referrals Checklist and Action Planner Link to Detail Below 9 Maximizing 'Exposure' of Location Checklist and Action Planner Link to Detail Below 10 Advertising & Marketing Promotion Checklist and Action Planner Link to Detail Below 11 Yellow Pages & Directories Checklist and Action Planner Link to Detail Below

Fig. 9

Street Address City, State, Zip					nt of mu me of g	ltiple sh roup	op owne	rship gr	oup?	Yes _]No[_
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Fig. 10a

Glasurit Leaders Group - Member Data Entry Form

Sales, Gross Profit, Hours Sold & Hours Worked

-	Metal Labor Sales \$ Metal Labor Gross Profit \$ Refinish Labor Sales \$ Refinish Labor Gross Profit \$ Frame Labor Gross Profit \$ Warranty Labor Sales \$	Metal Labor Hours Sold Metal Labor Clock Hours Refinish Labor Hours Sold Refinish Labor Clock Hours Frame Labor Hours Sold Frame Labor Clock Hours Warranty Labor Hours Sold
	Warranty Labor Gross Profit \$ Internal Labor Sales \$	Warranty Labor Clock Hours Internal Labor Hours Sold
	Internal Labor Gross Profit \$	Internal Labor Clock Hours
	Mechanical & Other Sales \$	Mechanical&Other Hrs Sold
	Mechanical&Other GP \$	Mechanical&Other Clock Hrs
0^4	Total Labor Sales \$	Total Labor Hrs Sold
	Total Labor Gross Profit \$	Total Labor Clock Hours
	Parts Sales \$ Parts Gross Profit \$ Refinish Materials Sales \$ Refinish Materials Gross Profit \$	Paint Only Cost of Sales Mouthly Gallons of Waste Cost to Remove
117	Sublet Sales \$	Door Labor Rate \$ / Hr
Ŋ	Sublet Cost of Sales	Mechanical Rate \$ / Hr
	Total Sales \$	Matl Allowance / Refinish Hour
	Total Gross Profit \$	
- }	3	Memo: Selected Variable Overhead Values
1	Fixed Overhead - Building \$	Media Advertising Yellow Pages / Directories
1	Fixed Overhead - Admin Staff \$	Other Promotions
1	Variable Overhead \$	Policy Adjustments
	Total Overhead \$	Training - Admin Staff
E	Net Profit \$	Training - Technicians
-		

Fig. 10b

*Value on recent sample of 50 shops.

Technician	s per Technician	*Value
Production Efficiency	Main Shift Only	of 50 sl
186	1.0	
184	1.2	
173	1.4	
165	1.5	
160	1.6	-
159	1.6	•
153	1.7	
152	1.8	
149	1.8	
144	1.8	
140	1.8	
139	1.9	
138	1.9	
135	1.9	
134	1.9	
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129	2.0	
129	2.0	
128	2.0	
124	2.0	
122	2.0	
120	2.1	
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119	2.2	
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117	2.3	
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